

## Given Sqi10 : another record performance

- Very strong increase of sales: +41% versus 3Q'09
  - Including +11% effect from former Dow acrylic assets
- €246m EBITDA, x2.4 versus 3Q'09
- 15.8% EBITDA margin
  - versus 9.2% in 3Q'09 and 15.0% in 2Q'10
  - 20% EBITDA margin in Industrial Chemicals and Performance Products

#### • Stronger financial structure

- +€96m free cash flow\* in 3Q'10
- €500m bond issue with 4% interest rate and an October 2017 maturity
- €130m net income, at 8.3% of sales

EBITDA (€m) x2.4 +24



#### Net result (Group share) (€m)





2 \* Free cash flow = cash flow including non-recurring items and excluding impact from M&A









- Announcement of a new emulsion polymers plant on the Changshu platform (China)
  - Targeted markets : coatings and adhesives markets.
  - Capex : ~\$30 million
  - Start-up : late 2012
- Successful registration by US Environmental Protection Agency (EPA) of Paladin<sup>®</sup>, an innovative pre-plant soil fumigant
- Acquisition of PIEZOTECH, a French startup specialized in the development of ultra high performance fluorinated polymers
- Pierre Potier prize for Kynar Aquatec<sup>®</sup>, a solvent-free paint resin that reflects sunlight and therefore reduces air-conditioning costs
- Successful launch of Arkema's first bond issue
  - Amount : €500m
  - Interest rate : 4%
  - Maturity : October 2017





	3Q'09 3Q'10 Variation			
in € m (except EPS)	3Q'09	30,10	Variation	
Sales	1,103	1,559	+41.3%	
EBITDA	101	246	x 2.4	
EBITDA margin	9.2%	15.8%		
Recurring operating income	36	172	x 4.8	
Net income (group share)	(3)	130	-	
Adjusted EPS (diluted)	0.13	2.09	-	







3Q'09

3Q'10



**—** 6

# Key factors of 3Q'10 performance

### Favorable market conditions

- Strong demand in Asia in all business lines
- Lower than usual summer seasonality
- Benefits from fast-growing emerging applications in Performance Products
- Successful implementation of price increase policy
- Strong contribution from internal growth projects
  - Plants in China ran at full capacity (Fluorogas,  $H_2O_2$ )
  - Increasing contribution from new developments (photovoltaic, high performance polymers,etc)
- Tight management of fixed costs leveraging higher volumes
- Former Dow acrylic assets delivering a good performance



# Positive cash generation on strong EBITDA

in€m	9m'10
EBITDA	624
Working capital variation	(154)
Сарех	(185)
Tax & cost of debt	(116)
Restructuring outflows	(51)
Others	(8)
Free cash flow*	+110

• 3Q'10 free cash flow : +€96m

8

• 9m'10 net cash flow\*\*\* : +€70m



#### Net debt ( $\in$ m) and gearing (%)



\* Free cash flow = cash flow including non-recurring items and excluding impact from M&A

\*\* At 30 September = (working capital end of September) / (4x 3<sup>rd</sup> quarter sales)

\*\*\* Net cash flow = Cash flow from operating activities - cash flow from investing activities

# Vinyl Products: slight improvement in a challenging environment

in€m	3Q'09	3Q'10	3Q'10 vs 3Q'09
Sales	248	284	+14.5%
EBITDA	(8)	+4	n.a.
EBITDA margin	(3.2)%	+1.4%	
Rec. op. income	(21)	(10)	n.a.

- Vinyls share in Group sales further decreased to 18%
- Market conditions in construction in Europe remain difficult
- PVC prices and margins increased versus 3Q'09 and 2Q'10
- Increase of caustic soda prices
- High performance of Qatar Vinyl Company, in which Arkema holds 13%
- Priorities in the coming months and years remain the refocus of the segment and the improvement of its competitiveness



# Industrial Chemicals: Excellent growth and profitability

in € m	3Q'09	3Q'10	3Q'10 vs 3Q'09
Sales	528	800	+51.5%
EBITDA	81	159	+96.3%
EBITDA margin	15.3%	19.9%	
Rec. op. income	50	122	x 2.4

• +29% sales at constant scope of business versus 3Q'09

### • Favorable market conditions

- Successful price increase policy
- Strong increase in acrylic monomer unit margins versus low cycle conditions in 3Q'09
- Emergent LED TV market
- Good contribution from the former Dow acrylic assets
- Improved competitiveness in Methacrylates in Europe
- Good performance of Thiochemicals and Fluorochemicals
- Production units in Asia ran at full capacity
- Positive impact from foreign currency translation effect



**—** 10

# Performance Products: Record EBITDA with EBITDA margin at 20%

3Q'09	3Q'10	3Q'10 vs 3Q'09
324	470	+45.1%
33	92	x 2.8
10.2%	19.6%	
12	70	x 5.8
	324 33 10.2%	324 470   33 92   10.2% 19.6%

- EBITDA and EBITDA margin at record level
- Steady and continuous improvement since 4Q'09
- +22% volume versus 3Q'09 supported by :
  - Strong demand in Asia, especially in Technical Polymers
  - Several developments on fast growing markets (new energies, bio-based polymers, etc)
- Successful price increase policy
- Positive impact from foreign currency translation effect





## • FY'10 EBITDA target increased to around €740m

• Prior target: "2010 EBITDA should exceed €600m"

### • FY'10 target takes into account:

- Market conditions which remain well oriented
- Traditional far lower seasonality of certain markets in 4Q'
  - Refrigeration, coatings, PVC
  - "Short" month of December in Europe
- Impact of the external strikes (refineries and Marseille harbor) related to the national pension reform in France estimated at around -€20m (this will mainly concern Vinyls)

### • FY'10 EBITDA target should result in a 12.5% EBITDA margin

- Previous high in 2007 with 9.1% EBITDA margin
- Above the 12% target set at the spin off, 5 years ago
- 2010 EBITDA target largely exceeds cost of capital





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