

INVESTOR AND ANALYST FACTSHEET

	4Q'10 in €m	4Q'09 in €m	4Q'10/ 4Q'09	2010 in €m	2009 in €m	2010/ 2009
Sales	1,433	1,082	32.4%	5,905	4,444	32.9%
<i>Vinyl Products</i>	253	234	8.1%	1,106	1,005	10.0%
<i>Industrial Chemicals</i>	786	529	48.6%	3,101	2,109	47.0%
<i>Performance Products</i>	390	316	23.4%	1,680	1,318	27.5%
<i>Corporate</i>	4	3		18	12	
EBITDA	166	82	x2.0	790	310	x2.5
<i>Vinyl Products</i>	(10)	(18)	n.a.	(14)	(31)	n.a.
<i>Industrial Chemicals</i>	136	77	76.6%	567	306	85.3%
<i>Performance Products</i>	37	29	27.6%	259	102	x2.5
<i>Corporate</i>	3	(6)		(22)	(67)	
EBITDA margin	11.6%	7.6%		13.4%	7.0%	
<i>Vinyl Products</i>	(4.0)%	(7.7)%		(1.3)%	(3.1)%	
<i>Industrial Chemicals</i>	17.3%	14.6%		18.3%	14.5%	
<i>Performance Products</i>	9.5%	9.2%		15.4%	7.7%	
Depreciation and amortization	(71)	(68)		(287)	(270)	
Recurring EBIT	95	14	x6.8	503	40	x12.6
<i>Vinyl Products</i>	(24)	(30)	n.a.	(69)	(80)	n.a.
<i>Industrial Chemicals</i>	99	44	x2.3	424	177	x2.4
<i>Performance Products</i>	15	6	x2.5	170	11	x15.5
<i>Corporate</i>	5	(6)		(22)	(68)	
NR items	(14)	(3)		(17)	(109)	
Equity in income of affiliates	4	6		15	13	
Financial results	(10)	(7)		(28)	(28)	
Income taxes	(16)	(30)		(123)	(87)	
Net income of continuing operations	59	(20)		350	(171)	
Net income of discontinued operations	0	0		0	0	
Net income – Group share	58	(20)		347	(172)	
EPS (diluted)	0.93	(0.34)		5.67	(2.85)	
Adjusted EPS (diluted)	1.23	(0.03)		5.92	(0.81)	
Adjusted net income	76	(2)		362	(49)	
Recurring capital expenditures	122	85		293	262	11.8%
<i>Vinyl Products</i>	29	16		58	48	
<i>Industrial Chemicals</i>	52	40		126	117	
<i>Performance Products</i>	40	28		104	93	
Net cash flow¹				230	202	13.9%
Working capital (12/31)				785	720	9.0%
WC as % of sales²				13.3%	16.2%	
Net debt (12/31)				94	341	(72.4)%
Gearing³				4%	19%	

¹ Calculated as cash flow from operating activities plus cash flow from investing activities

² Calculated as working capital end of period divided by annual sales

³ Calculated as Net financial debt divided by shareholders' equity

2010 FULL YEAR PERFORMANCE

+33% SALES RECORD NET INCOME AT €347 MILLION, THE RESULT OF 5 YEARS OF TRANSFORMATION

SALES AT €5,905 M VS. €4,444 M IN 2009

- +11.1% volumes supported by Asia and emerging technologies
 - Mixed picture by region
 - Strong demand in Asia
 - Improved market conditions in North America
 - Slower pace of recovery in Europe
 - Fast growing emerging applications (photovoltaic, Li-ion batteries, etc)
 - Housing and construction markets remaining slow in Europe and North America
- +9.4% price effect.
 - Price increases and improved product mix bring value above sharp rise in raw materials.
- +8.9% variation from the changes in the scope of business resulting mainly from the acrylic assets acquired in North America.
- +3.5% translation effect (FX rate) from a stronger US dollar versus euro.

HIGHEST HISTORICAL EBITDA AT €790 M (x2.5 VS 2009)

- Significant contribution from all BUs of Industrial Chemicals and Performance Products
- Several key milestones:
 - Successful acquisition and integration of acrylic assets in North America
 - Quick ramp-up of new HFC-125 fluorogas production unit in China
 - 19% of total sales achieved in Asia in 4Q'10
 - Fast-growing contribution from developments in emerging applications (photovoltaic, Li-ion batteries, LED TV, high-temperature polyamides, etc.)
 - Above € 100m new sales versus 2009
 - Tight management of fixed costs
 - Benefit from MMA/PMMA restructuring in Europe
 - Fixed cost maintained at 2009 level while volume increased by 11%
- EBITDA margin at 13.4% (previous high: 9.1% in 2007)

INDUSTRIAL CHEMICALS : EXCELLENT GROWTH AND PROFITABILITY

- All business lines contributed to excellent profitability
 - +28% sales at constant scope of business
 - Demand recovery in most end markets: refrigeration, oil & gas, automotive, water treatment, electronics, etc.
 - Significant price increases offsetting higher raw material costs
 - Recovery of acrylic monomer unit margins
- Successful start-up and quick ramp-up of HFC-125 production unit in Changshu (China)
- Acrylic assets acquired in North America performed well above initial expectations
- Benefits from MMA/PMMA restructuring in Europe
- Positive impact from foreign currency translation effect

PERFORMANCE PRODUCTS : EBITDA MARGIN DOUBLED AT 15.4% SUPPORTED BY INNOVATION AND ASIA

- Innovation and market recovery supported higher sales
- +19% volume effect with contribution from all business lines
 - Higher demand of traditional end markets (automotive, oil & gas, wire & cable, packaging, polymers, etc)
 - Fast expansion of new emerging applications (photovoltaics, Li-ion batteries, high-temperature polyamides, etc)
 - Strong growth in Asia
- Price increases offsetting higher raw material costs
- Product mix of Technical Polymers repositioned on higher value added products thanks to innovation

VINYL PRODUCTS : SLIGHT IMPROVEMENTS IN STILL CHALLENGING MARKET CONDITIONS

- Volumes slightly above 2009 but construction market still challenging in Europe
- PVC price increases offset higher ethylene costs but PVC margins still low
- Caustic soda prices on average below 2009 but rising at year end
- Around €(15)m EBITDA impact from national strikes in France (refineries and Marseille harbor)
- Further fixed cost reductions in PVC
- Benefits from repositioning of Vinyl Compounds on higher value-added applications
- Excellent performance of Qatar Vinyl Company (in which Arkema holds 13%)

CASH FLOWS AND NET DEBT

<i>Items</i>	2010 in €m	2009 in €m
EBITDA	790	310
Variation in working capital (excl. M&A)	(43)	384
Recurring capex	(293)	(262)
Tax & cost of debt	(142)	(82)
Restructuring outflows	(73)	(78)
Others	37	(44)
Free cash flow	276	228
M&A	(46)	(26)
Net cash flow	230	202

- Further improvement of working capital on sales ratio
 - Working capital at 13.3% of sales⁴
 - 2011 and beyond target: working capital between 14% and 15% of sales
- Capex increased back to pre-crisis level
 - Projects in Asia represented 44% of development capex
 - 2011 target: around €360m recurring capex taking into account acceleration of growth in Asia and in Acrylics
- Net debt reduced at €94m, representing 0.1x EBITDA
 - Net debt end 2010 does not include the financing of the project to acquire UV-curing and coating resins from Total (EV: €550m)
 - Target to maintain gearing < 40%

⁴ Working capital end of December / annual sales

- Successful diversification of debt sources
 - Bond issue in October 2010
 - Amount: €500m
 - Interest rate: 4% per year
 - Maturity: October 2017
 - Securitization program
 - Amount: €240m
 - Maturity: June 2015

PROVISIONS AND DEFERRED TAX ASSETS

- Net provisions excluding provisions covered by LT assets amount to €702 m end 2010.

<i>Provision analysis (in €m) at 12/31/2010</i>	Provision	LT asset covering provision	Net Provision
Debt-like provisions	339	0	339
Pensions	239		239
Restructuring	100		100
Other provisions booked through EBITDA	432	69	363
Provisions for liabilities towards employees	113		113
Environment	198	62	136
Others	121	7	114
Total provisions	771	69	702

- €411m unrecognized deferred tax assets including €332m of unrecognized tax losses

OUTLOOK

Assumptions for 2011

- Continuing positive economic climate:
 - Strong Asia, improved USA, slower recovery in Europe
 - Strong pull from sustainable trends
 - High raw material and energy costs
 - Remain attentive to changes in the macro environment
- In Vinyls, higher energy cost but slowly improving market conditions
- Supply/demand balance in Industrial Chemicals and Performance Products to remain well oriented
- Acrylic unit margins similar to 2010 average
- Large maintenance turnarounds:
 - Vinyls in April (Lavera)
 - Acrylics in October and November (Carling and Clear Lake)

Our priorities for 2011

- Continue to actively increase our presence in Asia
 - 2011 start-ups in Changshu (China): PVDF Kynar® new unit in March and Coatex plant mid-2011
 - Build up new emulsions plant and capacity expansion in polyamides and PVDF Kynar®
 - Prepare longer term projects in Asia: Thiochemicals, Acrylic monomers

- Accelerate growth in emerging applications for sustainable development (photovoltaic range of products, high-temperature polyamides, bio-plastics, water treatment, DMDS for soil fumigation, LED TV screens, etc.)
- Implement our global coating materials platform
 - Finalize the acquisition of UV curing and coating resins businesses⁵ from Total
 - Reinforce partnerships with major customers
 - Site development in acrylic monomers in Carling (Fr) and Clear Lake (US)
- Maintain strong pricing to follow raw material and energy cost
- Maintain a strong focus on fixed costs and cash generation

Confidence for 2011 outlook. 1st quarter 2011 EBITDA expected to be significantly above 1st quarter 2010 EBITDA

- Seasonality back to more traditional pattern
- Confirm ability to pass raw material cost increase

2015 long term objectives fully on track supported by 2010 base and high density of current projects

⁵ Subject to the approval of the relevant anti-trust authorities and information/consultation of work councils

4TH QUARTER 2010 PERFORMANCE

STRONG GROWTH IN REVENUES AND PROFITABILITY

+32% SALES AT €1,433 M

- Significant price increases reflecting Arkema's ability to pass-on higher raw material costs
- Market conditions remained well oriented

EBITDA X2 VERSUS 4Q'09 AT €160M

- By far the best EBITDA in a 4th quarter since spin off
- Despite € (20)m EBITDA impact from national strikes (refineries and Marseille harbor)
- Benefits from new products in sustainable development and increased presence in Asia

€1.23 ADJUSTED DILUTED EPS VERSUS €(0.03) IN 4Q'09

INDUSTRIAL CHEMICALS : STRONG CONTRIBUTION FROM ALL LINES

- Benefits from internal achievements: acquisition in Acrylics, new fluorogas unit in Asia, MMA/PMMA restructuring in Europe
- Recovery of acrylic monomers unit margin

PERFORMANCE PRODUCTS : SUPPORT FROM PRICING AND ASIA

- Strong demand in Asia particularly in Technical Polymers
- Price increases offset higher raw material costs
- Performance to be appreciated taking into account traditional seasonality, exceptionally high September and €(5)m EBITDA impact from strikes

VINYL PRODUCTS : SLIGHT IMPROVEMENT

- Volumes affected by French strikes (€ (15)m EBITDA impact) in a context of challenging construction market
- Higher caustic soda and PVC prices offsetting higher ethylene costs

€160M FREE CASH FLOW⁶

- Doubled EBITDA
- Traditional lower working capital at year end
- Strict cash discipline

⁶ Free cash flow = cash flow including non-recurring items and excluding impact from M&A