

INVESTOR 2012 DAY

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Thiochemicals

Industrial Specialties segment





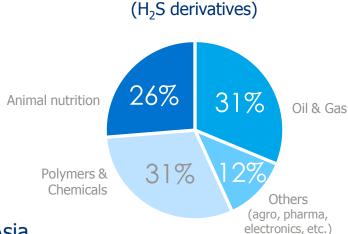
Thiochemicals (sulfur derivatives)

Transformational project: world-scale project in Malaysia

- #1 worldwide
- Niche market: ~ 0.7 MT
- Main competitor: Chevron Phillips

Key growth drivers

- Animal nutrition: +7% / yr methionine in Asia
 - increasing poultry consumption
 - emerging countries
- Oil & gas
 - stringent regulation of sulfur content in fuel
 - new petrochemical projects (Middle East, Asia, US)
 - increasing use of natural gas



Demand by end markets

Expected growth ~4.5% /year



Arkema's Thiochemicals business

Sales

€570m 9% of sales Strong earning resilience High growth profile

Global presence with world-scale units



Major achievements

- Restructuring of Lacq
- Start-up of new unit in Beaumont
- Technical solution to address interruption of gas production by Total in Lacq at end 2013

Competitive advantages

- Unique state of the art technology developed over more than 50 years
- Only player with manufacturing footprint in 3 main regions
- Long term partnerships with industry leaders
- Customized service offers (Carelflex®, gas odorizers)
- Pipeline of innovation projects (bio-methionine, soil fumigation)



Main products and end-markets

INDUSTRIAL PROCESS

Animal nutrition methionine Precursor for amino acid **Partner** Oil & gas Methyl - Refineries: fuel desulfuring **DMDS** mercaptan (MeSH) - Crackers: anticocking agent **Sulfur** ARKEMA (H_2S) **Gas odorizer** Gas leakage detection Other mercaptans **Polymers** Polymerization agent

END MARKETS



RAW MATERIAL

Two examples of fast growing applications



Carelflex®
service for
gasoline
and diesel
de-sulfuration

GROWTH DRIVER

- Expansion of low sulfur diesel regulation outside Europe and North America
 - EURO IV standard: 50 ppm max sulfur in diesel
 - China standard: 2,000 ppm
- Need to remove sulfur from gasoline and diesel in refining process
- Customized service offered by Arkema's specialists for safe and efficient injection of DMDS on catalysts



Gas odorizers for gas leakage detection

GROWTH DRIVER

- Increasing use of gas
 +17% global natural gas consumption by 2017 (IEA)
- Regional markets with specific products in each region
- Ability to address market complexity with wide product range and worldwide network of storage and distribution centers
- Service offering to enable efficient delivery into the gas networks



Strategic lines

Be a fully global producer

- Build a thiochemical platform in Malaysia
- Implement Lacq 2014 plan
 - Secure competitive sulfur supply for next 30 years
 - €36m capex over 2012-2013



Innovate

- Soil fumigation to substitute banned methyl bromide (Paladin®)
- Bio-based processes

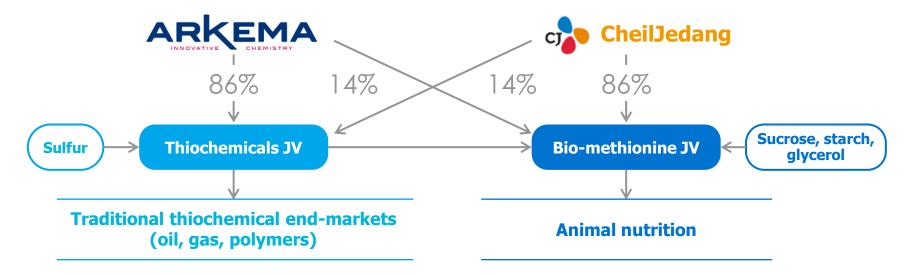
Develop services to increase value proposition

 High-value-added services for refining agent and gas odorizers





First thiochemicals platform in Asia for Arkema



- Expand manufacturing footprint in Asia
- Capture local fast-growing demand
 - Asian methionine market growth: +7%/yr
 - Support oil & gas and petrochemical customers in their developments in the region
- Capex: US\$220m (Arkema share)
- Start-up: end 2013 / beginning 2014

- CJ CheilJedang active in animal nutrition with 3 out of 4 main amino-acids
- Versatile bio-process allowing capex and feedstock optimization (various renewable sources)

Expected sales: US\$120m in 2016



Thiochemicals key take-aways

- Recognized leader in sulfur derivatives market
 - Strong know-how built over more than 50 years
 - Pipeline of innovation projects
 - Global manufacturing footprint
 - Long term partnerships with industry leaders
 - Differentiated offer with customized services
- Market growth driven by two main high-value resilient end-markets
 - Fast-growing methionine for animal nutrition
 - Niches in oil & gas
- Arkema's future growth supported by major investment ongoing in Malaysia and enhanced service offering
- Strong earning resilience and high growth profile







Oil & Gas

Animal nutrition

+4.5%

CAGR 2012-2016



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Financial information for 2011, 2010, 2009, 2008, 2007, 2006 and 2005 is extracted from the consolidated financial statements of Arkema. Quarterly financial information is not audited.

The business segment information is presented in accordance with Arkema's internal reporting system used by the management.

The definition of the main performance indicators used can be found in the reference document filed with the French Autorité des Marchés Financiers and available on www.finance.arkema.com



