

Q4'25 AND FY'25 INVESTOR AND ANALYST FACTSHEET

KEY FINANCIAL DATA

<i>in millions of euros</i>		Q4'25	Q4'24	Change	2025	2024	Change
Sales		2,105	2,273	-7.4%	9,068	9,544	-5.0%
	Prices	-1.5%			-2.1%		
	Volumes	-2.3%			-1.6%		
	Currency	-5.0%			-2.9%		
	Scope	+1.4%			+1.6%		
EBITDA		248	324	-23.5%	1,251	1,532	-18.3%
	Specialty Materials	215	311	-30.9%	1,175	1,420	-17.3%
	Intermediates	46	24	+91.7%	162	198	-18.2%
	Corporate	-13	-11		-86	-86	
EBITDA margin		11.8%	14.3%		13.8%	16.1%	
	Specialty Materials	11.2%	14.8%		14.1%	16.2%	
	Intermediates	26.3%	14.5%		23.8%	25.8%	
Recurring depreciation and amortization		-184	-179		-687	-637	
Recurring EBIT		64	145	-55.9%	564	895	-37.0%
	REBIT margin	3.0%	6.4%		6.2%	9.4%	
PPA depreciation and amortization		-39	-41		-144	-154	
Other income and expenses		-50	-54		-132	-155	
Equity in income of affiliates		0	-2		-1	-6	
Financial result		-34	-20		-125	-73	
Income taxes		-11	-20		-100	-150	
Net income - Group share		-68	12		63	354	-82.2%
Adjusted net income		33	96	-65.6%	328	616	-46.8%
Adjusted EPS (€)		0.43	1.27		4.34	8.23	
Recurring capital expenditure		-265	-325	-18.5%	-636	-761	-16.4%
Exceptional capital expenditure		-	-		-	-	
Recurring cash flow		284	157	+80.9%	464	419	+10.7%
Free cash flow		269	148	+81.8%	390	358	+8.9%
Net debt and hybrid bonds		3,170	3,241		3,170	3,241	

SIMPLIFIED CASH FLOW

<i>in millions of euros</i>		Q4'25	Q4'24	Change	2025	2024	Change
EBITDA		248	324	-23.5%	1,251	1,532	-18.3%
	Taxes	-30	-54		-128	-199	
Cash items included in the financial result		-29	-17		-112	-58	
Change in working capital and fixed asset payables ⁽¹⁾		356	277		121	-60	
	Other	4	-48		-32	-35	
Operating cash flow		549	482	+13.9%	1,100	1,180	-6.8%
Recurring capital expenditure		-265	-325		-636	-761	
Recurring cash flow		284	157	+80.9%	464	419	+10.7%
Exceptional capital expenditure		-	-		-	-	
Non-recurring cash flow		-15	-9		-74	-61	
Free cash flow		269	148	+81.8%	390	358	+8.9%
Net cash flow from portfolio management operations		-4	-135		-9	-177	
Net cash flow		265	13		381	181	

(1) Excluding non-recurring items and impact of portfolio management

PERFORMANCE BY SEGMENT

<i>in millions of euros</i>		Q4'25	Q4'24	Change	2025	2024	Change
Sales		2,105	2,273	-7.4%	9,068	9,544	-5.0%
Specialty Materials		1,923	2,100	-8.4%	8,354	8,739	-4.4%
Adhesive Solutions		631	654	-3.5%	2,737	2,722	+0.6%
Advanced Materials		820	881	-6.9%	3,441	3,562	-3.4%
Coating Solutions		472	565	-16.5%	2,176	2,455	-11.4%
Intermediates		175	165	+6.1%	681	768	-11.3%
EBITDA		248	324	-23.5%	1,251	1,532	-18.3%
Specialty Materials		215	311	-30.9%	1,175	1,420	-17.3%
Adhesive Solutions		70	91	-23.1%	365	412	-11.4%
Advanced Materials		113	166	-31.9%	616	707	-12.9%
Coating Solutions		32	54	-40.7%	194	301	-35.5%
Intermediates		46	24	+91.7%	162	198	-18.2%
Corporate		-13	-11		-86	-86	
EBITDA margin		11.8%	14.3%		13.8%	16.1%	
Specialty Materials		11.2%	14.8%		14.1%	16.2%	
Adhesive Solutions		11.1%	13.9%		13.3%	15.1%	
Advanced Materials		13.8%	18.8%		17.9%	19.8%	
Coating Solutions		6.8%	9.6%		8.9%	12.3%	
Intermediates		26.3%	14.5%		23.8%	25.8%	
Recurring EBIT		64	145	-55.9%	564	895	-37.0%
Specialty Materials		40	145	-72.4%	529	833	-36.5%
Adhesive Solutions		39	67	-41.8%	256	323	-20.7%
Advanced Materials		1	58	-98.3%	205	336	-39.0%
Coating Solutions		0	20	-100.0%	68	174	-60.9%
Intermediates		39	15	+160.0%	134	157	-14.6%
Corporate		-15	-15		-99	-95	

SALES BY BUSINESS LINE

<i>in millions of euros</i>		Q4'25	Q4'24	Change	2025	2024	Change
Sales Adhesive Solutions		631	654	-3.5%	2,737	2,722	+0.6%
Construction & Consumer		281	297	-5.4%	1,218	1,250	-2.6%
Industrial Assembly		350	357	-2.0%	1,519	1,472	+3.2%
Sales Advanced Materials		820	881	-6.9%	3,441	3,562	-3.4%
High Performance Polymers		346	395	-12.4%	1,549	1,571	-1.4%
Performance Additives		474	486	-2.5%	1,892	1,991	-5.0%
Sales Coating Solutions		472	565	-16.5%	2,176	2,455	-11.4%
Coating Resins		325	407	-20.1%	1,546	1,770	-12.7%
Coating Additives		147	158	-7.0%	630	685	-8.0%
Sales Intermediates		175	165	+6.1%	681	768	-11.3%

SALES DEVELOPMENT

	Q4'25				2025			
	Price	Volume	Fx	Scope	Price	Volume	Fx	Scope
Total Group	-1.5%	-2.3%	-5.0%	+1.4%	-2.1%	-1.6%	-2.9%	+1.6%
Specialty Materials	-2.1%	-3.0%	-4.8%	+1.5%	-1.5%	-2.2%	-2.9%	+2.2%
Adhesive Solutions	-2.0%	-1.8%	-4.6%	+4.9%	-0.9%	-2.5%	-3.0%	+7.0%
Advanced Materials	+1.0%	-2.8%	-5.1%	-	-0.3%	-0.1%	-3.0%	+0.0%
Coating Solutions	-7.2%	-4.7%	-4.6%	-	-4.0%	-4.9%	-2.5%	-
Intermediates	+6.3%	+6.9%	-7.1%	-	-8.6%	+6.0%	-3.3%	-5.4%

RESTATED 2025 DATA

integrating the revised segmentation to be applied from 2026
Non audited estimates provided for information purposes only

FY'25 (restated)

<i>in millions of euros</i>	Adhesive Solutions	Advanced Materials	Coating Solutions	Primary Materials	Corporate	FY'25
Sales	2,737	3,376	1,542	1,380	33	9,068
EBITDA	365	658	181	133	-86	1,251
EBITDA margin	13.3%	19.5%	11.7%	9.6%		13.8%
Recurring depreciation and amortization	-109	-368	-64	-133	-13	-687
Recurring operating income (REBIT)	256	290	117	0	-99	564
REBIT margin	9.4%	8.6%	7.6%	0.0%		6.2%
CAPEX intensity	3.0%	8.6%	3.0%	13.6%*		7.0%

* including decarbonization capex for the acrylics plant in France, down to 8.8% excluding this project

Advanced Materials (restated)

<i>in millions of euros</i>	Q1'25	Q2'25	Q3'25	Q4'25	FY'25
Sales	858	899	797	822	3,376
High Performance Polymers	450	464	416	410	1,740
Performance Additives	408	435	381	412	1,636
EBITDA	175	188	160	135	658
EBITDA margin	20.4%	20.9%	20.1%	16.4%	19.5%
Recurring depreciation and amortization	-88	-89	-93	-98	-368
Recurring operating income (REBIT)	87	99	67	37	290
REBIT margin	10.1%	11.0%	8.4%	4.5%	8.6%
Depreciation and amortization related to PPA allocation	-10	-9	-9	-9	-37
Other income and expenses	-1	-5	-1	-12	-19
Operating income	76	85	57	16	234

Coating Solutions (restated)

<i>in millions of euros</i>	Q1'25	Q2'25	Q3'25	Q4'25	FY'25
Sales	423	403	373	343	1,542
Coating resins	257	238	221	196	912
Coating additives	166	165	152	147	630
EBITDA	51	51	42	37	181
EBITDA margin	12.1%	12.7%	11.3%	10.8%	11.7%
Recurring depreciation and amortization	-16	-15	-16	-17	-64
Recurring operating income (REBIT)	35	36	26	20	117
REBIT margin	8.3%	8.9%	7.0%	5.8%	7.6%
Depreciation and amortization related to PPA allocation	-1	-1	-2	-1	-5
Other income and expenses	0	0	0	-16	-16
Operating income	34	35	24	3	96

RESTATED 2025 DATA

integrating the revised segmentation to be applied from 2026
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Primary Materials

<i>in millions of euros</i>	Q1'25	Q2'25	Q3'25	Q4'25	FY'25
Sales	377	368	333	302	1,380
EBITDA	30	45	39	19	133
EBITDA margin	8.0%	12.2%	11.7%	6.3%	9.6%
Recurring depreciation and amortization	-33	-34	-30	-36	-133
Recurring operating income (REBIT)	-3	11	9	-17	0
REBIT margin	-0.8%	3.0%	2.7%	-5.6%	0.0%
Depreciation and amortization related to PPA allocation	0	0	0	0	0
Other income and expenses	-9	-25	-10	-7	-51
Operating income	-12	-14	-1	-24	-51

DISCLAIMER

Balance sheet, income statement and cash flow statement data, as well as information by segment included in this document are extracted from the consolidated financial statements at 31 December 2025, as approved by Arkema’s Board of Directors on 25 February 2026. Quarterly financial information is not audited.

Information by segment is presented in accordance with Arkema’s internal reporting system used by management.

Definitions and reconciliation tables for the main alternative performance indicators used by the Group are provided in Sections 6 and 8 of the consolidated financial information at 31 December 2025 available at the end of the press release “Arkema full-year 2025 results”, available on Arkema’s website at: <https://www.arkema.com/global/en/investor-relations/financials/financial-results/>

For the purpose of tracking changes in its results, and particularly its sales figures, the Group analyzes the following effects (unaudited analyses):

- **scope effect:** the impact of changes in the Group’s scope of consolidation, which arise from acquisitions and divestments of entire businesses or as a result of the first-time consolidation or deconsolidation of entities. Increases or reductions in capacity are not included in the scope effect;
- **currency effect:** the mechanical impact of consolidating accounts denominated in currencies other than the euro at different exchange rates from one period to another. The currency effect is calculated by applying the foreign exchange rates of the prior period to the figures for the period under review;
- **price effect:** the impact of changes in average selling prices is estimated by comparing the weighted average net unit selling price of a range of related products in the period under review with their weighted average net unit selling price in the prior period, multiplied, in both cases, by the volumes sold in the period under review;
- **volume effect:** the impact of changes in volumes is estimated by comparing the quantities delivered in the period under review with the quantities delivered in the prior period, multiplied, in both cases, by the weighted average net unit selling price in the prior period.

Building on its unique set of expertise in materials science, Arkema offers a portfolio of first-class technologies to address ever-growing demand for new and more sustainable materials. In line with the Group’s ambition to become a world leader in Specialty Materials, Arkema’s business is focused around three complementary, resilient and highly innovative segments dedicated to Specialty Materials - Adhesive Solutions, Advanced Materials, and Coating Solutions. Arkema offers cutting-edge technological solutions to meet the challenges of, among other things, new energies, access to water, recycling, urbanization and mobility, and fosters a permanent dialogue with all its stakeholders. The Group reported sales of around €9.1 billion in 2025, and operates in some 55 countries with 20,700 employees worldwide.

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