

INVESTOR AND ANALYST FACTSHEET

In accordance with IFRS 5 rule and terms, 2010 and 2011 income statement items and 2011 balance sheet items of the Vinyl business concerned by a divestment project¹ have been presented on a separate line in the income statement and balance sheet. However, cash flow statement includes flows related to this Vinyls business.

	4Q'11 in €m	4Q'10 in €m	4Q'11/ 4Q'10	2011 in €m	2010 in €m	2011/ 2010
Sales	1,400	1,197	17.0%	5,900	4,869	21.2%
<i>Industrial Chemicals</i>	938	803	16.8%	3,928	3,171	23.9%
<i>Performance Products</i>	457	390	17.2%	1,952	1,680	16.2%
<i>Corporate</i>	5	4		20	18	
EBITDA	158	181	(12.7)%	1,034	809	27.8%
<i>Industrial Chemicals</i>	99	140	(29.3)%	732	571	28.2%
<i>Performance Products</i>	64	38	68.4%	339	260	30.4%
<i>Corporate</i>	(5)	3		(37)	(22)	
EBITDA margin	11.3%	15.1%		17.5%	16.6%	
<i>Industrial Chemicals</i>	10.6%	17.4%		18.6%	18.0%	
<i>Performance Products</i>	14.0%	9.7%		17.4%	15.5%	
Depreciation and amortization	(82)	(62)		(272)	(247)	
Recurring EBIT	76	119	(36.1)%	762	562	35.6%
<i>Industrial Chemicals</i>	45	100	(55.0)%	560	417	34.3%
<i>Performance Products</i>	35	14	x2.5	240	167	43.7%
<i>Corporate</i>	(4)	5		(38)	(22)	
NR items	(11)	(8)		(45)	(9)	
Equity in income of affiliates	2	4		17	15	
Financial results	(11)	(9)		(37)	(25)	
Income taxes	20	(14)		(125)	(115)	
Net income <i>of continuing operations</i>	76	92	(17.4)%	572	428	33.6%
Net income <i>of discontinued operations</i>	(539)	(33)	-	(587)	(78)	-
Net income – Group share	(463)	58	-	(19)	347	-
EPS (diluted)	(7.52)	0.93	-	(0.31)	5.67	-
Adjusted EPS (diluted)	0.88	2.36	(62.7)%	9.21	7.05	30.6%
Adjusted net income <i>of continuing operations</i>	55	102	(46.1)%	574	431	33.2%
Recurring capital expenditures	131	95	37.9%	311	243	28.0%
<i>Industrial Chemicals</i>	89	53		192	132	
<i>Performance Products</i>	36	41		100	106	
Free cash flow² of continuing operations				377	320	17.8%
Working capital (12/31) ³				960	785	
WC as % of sales⁴				13.8%	13.3%	
Net debt (12/31)				603	94	
Gearing⁵				27%	4%	

¹ This project remains subject to the information / consultation of workers councils currently ongoing and to the approval by the relevant antitrust authorities.

² Cash flow including non-recurrent items and excluding impact from M&A

³ At December 31st, 2010: including Vinyls; at December 31st, 2011: excluding Vinyls activities concerned by divestment project.

⁴ At constant scope of business. At Dec. 31st, 2010: WC including Vinyls divided by annual sales including Vinyls; at Dec. 31st, 2011: WC including Vinyls but excluding Total resins and Seppic, divided by annual sales including Vinyls but excluding Total resins.

⁵ Calculated as Net financial debt divided by shareholders' equity

2011 FULL YEAR PERFORMANCE

**ADJUSTED NET INCOME UP +33% AT €574 M
ACCELERATING GROUP TRANSFORMATION**

SALES AT €5,900M VS. €4,869M IN 2010

- +14% price effect.
 - Significant price increases on higher raw materials.
- Stable volumes
 - +4% in Performance Products
 - -2% in Industrial Chemicals on destocking at year end
- +9% variation from the changes in the scope of business resulting mainly from specialty resins acquired from Total
- -2% translation effect (FX rate) mainly from a stronger euro versus US dollar

ARKEMA DELIVERS RECORD FULL YEAR EARNINGS WITH 28% EBITDA GROWTH

- € 1,034m EBITDA from continuing operations and € 1,010m EBITDA including Vinyls
 - Fully in line with guidance
 - Strong benefits from expansions in China and growth from innovation in specialty polymers

ACCELERATE TRANSFORMATION MOMENTUM

- Acquisition of Total specialty resins and Seppic specialty chemicals
- Acquisition of Hipro and Casda in China closed February 1st, 2012
- Project to divest Vinyls⁶

INDUSTRIAL CHEMICALS : STRONG GROWTH AND HIGH PROFITABILITY

- +24% sales at € 3.9 bn
 - Price increases offset high raw material costs
 - + € 408 m sales from newly acquired Specialty Resins
 - Strong volumes in 1H followed by more traditional pattern and customer destocking in 2H
- High contribution of Fluorochemicals with specifically favorable market conditions in HFC-125 in Asia
- High unit margins in acrylic monomers on tight supply and demand balance overall (mid-cycle assumed for 2012)
- Continued strong performance in Thiochemicals supported by animal nutrition and oil & gas
- Benefit in PMMA from improved cost structure in Europe

PERFORMANCE PRODUCTS : SUCCESSFUL TURNAROUND DRIVEN BY INNOVATION AND ASIA

- Excellent performance now best-in-class
- +4% volumes (organic growth) confirming strong positions on fast-growing markets

⁶ Project remains subject to the legal information and consultation process involving the workers councils in the various entities and countries concerned, and to the approval of antitrust authorities

- New PVDF Kynar® unit in Changshu (China) in March to meet growing demand for high-performance coatings and batteries
- Benefits from innovation in sustainability (new energies, light weight materials, filtration)
- Successful pricing policy and increased share of higher added value products
- Strong contribution from Technical Polymers (PA, PVDF)
 - Highly diversified end markets with excellent fit on mega-trends
 - Strong growth in Asia

IMPACT OF VINYLs DIVESTMENT PROJECT

P&L (€m)	2011 including discontinued operations	Transaction impact	2011 continuing operations
Sales	6,990	1,090	5,900
EBITDA	1,010	(24)	1,034
D&A	(314)	(42)	(272)
Rec. operating income	696	(66)	762
Net income	(19)	(587)	568

- € (587) m net income :
 - € (505) m non-recurring expenses
 - € 264 m write-off of PPE
 - € 151 m provision mainly relating to working capital accounted for as liabilities held for sale
 - € 88 m financial expense including € 96.5 m cash to be transferred
 - € (82) m net income of Vinyls
 - 4Q'11 EBITDA at € (18) m impacted by :
 - significant destocking by customers at year end
 - strikes at LyondellBasell refinery (post announcement of closure project) and at Arkema sites (post announcement of the divestment project)

WORKING CAPITAL, CAPEX AND NET DEBT

- Working Capital
 - 13.8% of sales at constant scope of business vs 13.3% in 2010
 - Working Capital including Vinyls but excluding Total resins and Seppic
 - Sales including Vinyls but excluding Total resins
 - 15.0% of 2011 proforma sales
 - Working Capital excluding Vinyls but including Total resins and Seppic
 - Sales excluding Vinyls but including FY'11 sales of Total resins (€848m) and Seppic (€53m)
- Capex
 - 2011 recurring capex = €311m
 - In line with guidance
 - €59m capex in Vinyls not included
 - Non recurring capex not included (~ €50m)

- 2012e recurring capex = €350m
 - Non recurring capex not included (~ €50m)
(Jarrie, Lacq 2014, Thiochemicals in Asia)
- Net debt
 - € 603 m net debt at December 31st, 2011 vs € 94 m at December 31st, 2010
 - 0.6x 2011 EBITDA
 - 27% gearing
- Successful diversification of financing sources
 - New €700m syndicated credit line signed in July 2011 with 2016 maturity
 - Average maturity > 4 years
 - More than €1.2 bn available after 5 years

PROVISIONS AND DEFERRED TAX ASSETS

	Provision	LT asset covering provision	Net Provision
<i>Provision analysis (in €m) at 12/31/2011</i>			
Debt-like provisions	334	1	333
Pensions	262	1	261
Restructuring	72	-	72
Other provisions booked through EBITDA	416	63	353
Provisions for liabilities towards employees	93	-	93
Environment	189	62	127
Others	134	1	133
Total provisions	750	64	686

- €347m unrecognized deferred tax assets at end 2011

2012 ASSUMPTIONS AND OUTLOOK

- Macro-environment: contrasted growth expectations by region
 - Perceivable improvement of demand in North America
 - Europe to remain globally challenging especially in construction
 - Growth to remain well oriented in Asia, notably in China
- Maintain strong focus on pricing to follow high and volatile raw materials
- More balanced results between 1H and 2H
 - Improvement of demand in 1Q'12 compared to 4Q'11
 - Recovery expected to continue during 2Q
- 1Q'12 should show a real improvement versus 4Q'11 while remaining below a very high 1Q'11
- Arkema's growth to be driven by:
 - Developments in Asia
 - Innovation momentum
 - Full benefit of recent acquisitions
 - Strong position in North America

UPGRADE OUR LONG-TERM TARGETS

- Current long-term target⁷: € 1,050 m EBITDA in 2015
- New 5-year targets⁷ (2016) set at € 8 bn sales and € 1,250 m EBITDA
- Growth coming half from organic developments and half from bolt-on acquisitions
- Gearing maintained at around 40%
- Very balanced portfolio

⁷ In a normalized environment

4TH QUARTER 2010 PERFORMANCE

- Solid performance in line with guidance despite significant destocking at customers
 - 2nd best performance in a 4th quarter
 - Return to traditional seasonal pattern after atypical 4Q'10

- +17% sales at € 1,400 m
 - Strong prices and better product mix
 - + € 190 m from newly acquired Specialty Resins

- Strong contribution from Performance products
 - 14% EBITDA margin
 - Successful repositioning on higher value added products and fast-growing countries

- Seasonality and destocking in Industrial chemicals
 - Back to usual seasonality in coatings, air-conditioning and refrigeration reflected in volumes and unit margins
 - Significant destocking by customers
 - Volumes gradually improve since beginning of 2012

- Excellent cash generation with +€ 194 m free cash flow⁸

⁸ Free cash flow including cash flow from Vinyls operations subject to a divestment project = cash flow including non-recurring items and excluding impact from M&A