

Millions of euros	2021	2020	2019	2018	2017	2016	2015
Sales	9,519	7,884	8,738	8,816	8,326	7,535	7,683
EBITDA	1,727	1,182	1,457	1,474	1,391	1,189	1,057
EBITDA Margin	18.1%	15.0%	16.7%	16.7%	16.7%	15.8%	13.8%
Depreciation and amortization	543	563	531	448	449	455	453
Recurring operating income	1,184	619	926	1,026	942	734	604
Operating income	1,733	600	806	928	845	717	488
Adjusted net income	896	391	625	725	592	429	588
Net income - Group share	1,309	332	543	707	576	427	285
Dividend per share (in euros) ⁽¹⁾	3.00	2.50	2.70	2.50	2.30	2.05	1.90
Net income per share (in euros)	1.15	3.98	6.45	8.84	7.17	5.24	3.87
Net debt ⁽²⁾	1,177	1,910	2,331	1,006	1,056	1,482	1,379
Cash flow from operating activities	915	1,115	1,300	1,029	1,008	821	858
Free cash-flow ⁽³⁾	479	651	667	499	565	426	442
Recurring cash flow ⁽⁴⁾	756	762					
Capital expenditure	758	600	607	561	430	423	431
Employees	20,209	20,576	20,507	20,010	19,800	19,637	18,912